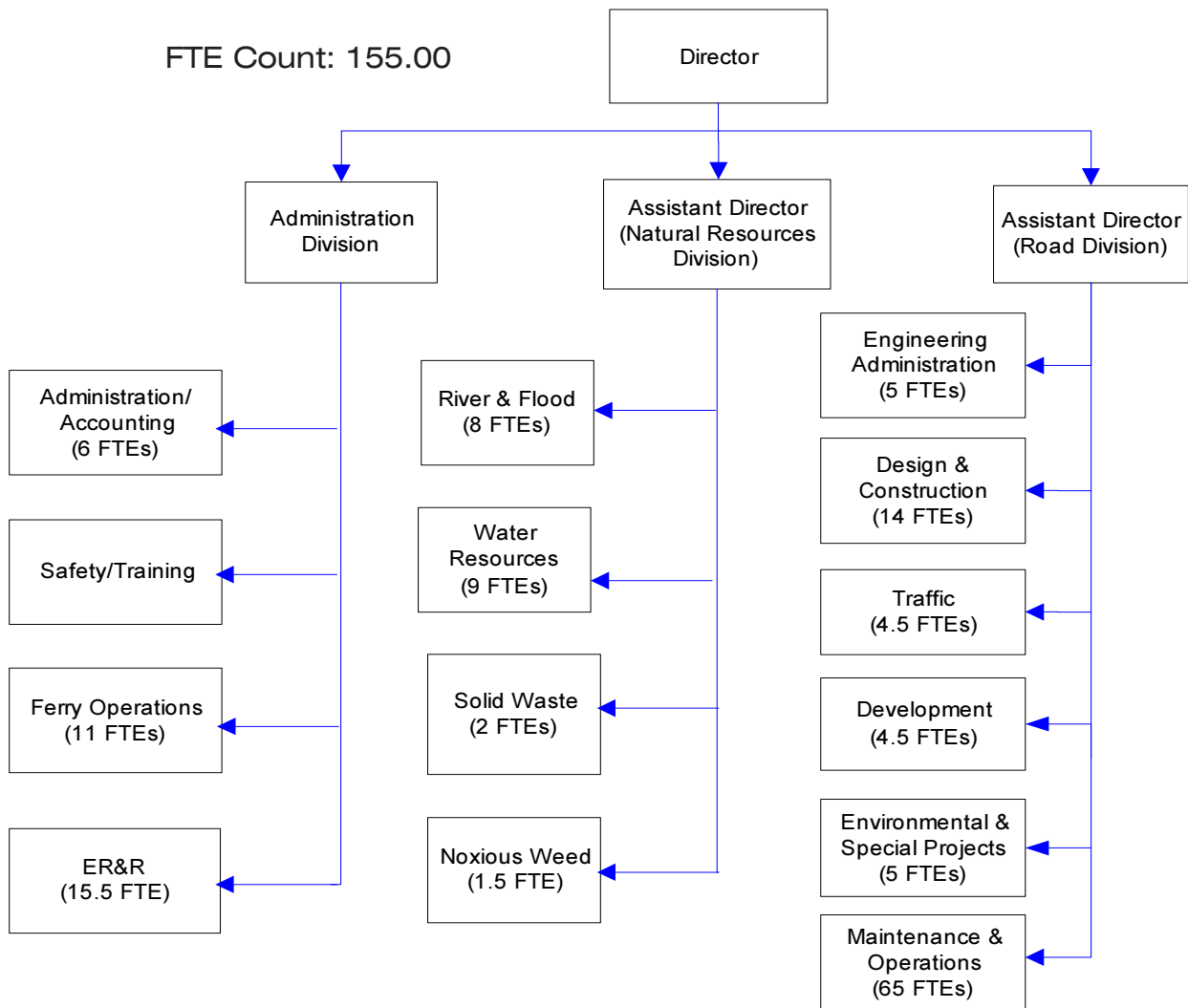


Public Works Department

The largest of Whatcom County departments, Public Works' primary objective is to maintain the integrity of the Whatcom County road system in an efficient, cost effective manner that provides safe travel for the public. This is accomplished through the work of several divisions: Engineering, Equipment Rental and Replacement and Maintenance and Operations. Public Works provides year-round ferry service to Lummi Island, as well as flood control, solid waste management, and noxious weed control for the county.



Mission & Objectives

Mission

Admin/Accounting/Safety & Training

Support and serve divisions and staff of the Public Works Department to ensure Public Works services carry out the long-term intentions of the County Executive and the County Council.

Provide timely and accurate financial information to Public Works Department managers, County Council, County Executive, other county departments, other governmental agencies, and the general public.

Supply essential support services such as payroll, accounts payable, accounts receivable, and grants management to Public Works divisions. Ensure regulatory compliance with all occupational and health standards throughout the various divisions and individual workgroups within Public Works and track possible changes to work place safety practices.

Present and document mandatory occupational safety training, and facilitate the development of employee training programs through internal and external training opportunities.

Engineering

Provide accurate information related to roads, surveys, subdivisions, and drainage in an efficient, courteous, and professional manner. Design and administer the construction of roads and bridges in an efficient and cost effective manner in accordance with all governing regulations. Enhance the safety of the public utilizing county roads. Ensure that citizens of Whatcom County receive maximum return on their tax dollars by securing state and federal

funding. Improve safety of county roads through accident investigation and operation studies.

Provide vital data for prioritization of county road maintenance and construction through the implementation and maintenance of a pavement management system. Ensure the adequacy of infrastructure and drainage related to development activity in Whatcom County.

Equipment Services

Provide a professional and competitive equipment maintenance and replacement program to support the work and ensure the safety of county employees utilizing these services. Furnish professional and competitive procurement services to the Public Works Department.

Ferry & Docks

Transport vehicles and passengers between Lummi Island and Gooseberry Point in a safe, efficient, reliable, and convenient manner 365 days a year. Provide prompt response for emergency ferry service.

Flood Control Zone District

Plan and implement an effective, ongoing, economical, and environmentally responsible county-wide flood hazard management program.

Maintenance & Operations

Maintain the Whatcom County road system in a cost effective, environmentally conscious manner using current technology to provide safe, efficient, and enjoyable travel for the public. Provide outstanding customer service by utilizing a highly trained, service-oriented staff.

Mission & Objectives continued

Noxious Weed

Promote responsible land stewardship with regard to the degrading impacts caused by exotic pest plants. Provide current information related to management methods, prevention, and distribution of plant species in Whatcom County. Respond to citizen complaints and gain cooperation from landowners while addressing mandated duties.

Solid Waste

Facilitate an economically efficient waste prevention, recycling, and disposal system that protects human health and the environment for the citizens of Whatcom County. Develop, monitor, and enforce various federal, state, and local government plans, laws, regulations, and grants.

Water Resources

Support County Road and Flood Control Zone District programs by providing an effective water management structure that performs coordination of local, state, federal, and tribal efforts that support diverse needs and users, and promotes efficient use of available water resources. Provide technical and educational water resource services so that county water resource stakeholders can make informed decisions.

Objectives

Administration/Accounting

- Finalize and implement selected organizational changes needed to implement the Water Resource Inventory Area #1 (WRIA #1) plan, ESA related programs, and stormwater management National Pollution Discharge Elimination System Phase II (NPDES Phase II) requirements.
- Implement administrative support activities required to support a Maintenance Management System.
- Implement standard access control county-wide, improving security without increasing staff. This will further enhance the security of the Central Shop compound.

Safety and Training

- Ensure that all Emergency Wardens maintain appropriate training to be able to successfully utilize the Automated External Defibrillators (AEDs) that are located throughout Whatcom County facilities. Address the siting of additional units at facilities not currently maintaining AEDs.
- Conduct defensive driving training for all Whatcom County employees driving fleet vehicles. Ensure no less than twenty-five percent of all drivers receive this training during the budget year.
- Conduct all required county, state, and federally related employee training as it relates to safety in the workplace.
- Complete the Train-the-Trainer Certification for the Endangered Species Act (ESA) Track 1 and 2 series, for all field and technical staff within Maintenance and Operations and

Objectives continued

Engineering. This objective is constrained only by the ability of the University of Washington and Department of Transportation's ability to host track training for the trainer.

- Implement a comprehensive employee training guide book that will enable new and existing employees to determine required and available training opportunities that will relate to specific field assignments and job titles. The guide will cover specific training certifications, licenses, internal and external training opportunities, and work processes as it relates to safety in the field. The guide will also outline required personal protective equipment and special cautions by assignment.
- Pending appropriate permitting and administrative actions, move the Safety and Training Office to 895 West Smith Road. This enhanced site will include an in-house computer applications platform. In addition, based upon permitting, develop a field training site for the introduction and familiarization of heavy equipment operations.

Engineering Administration

- Implement One-Stop Permit Center.
- Upgrade Whatcom County Pubic Works web page to include downloadable forms, answers to commonly asked questions, and staff index.
- Review filing and archiving system of engineering office. Identify and implement areas for improvement or change.

Engineering Design/Construction

- Inspect approximately one half the total

number of County Bridges and City of Lynden Bridges, as required and in accordance with federal/state guidelines and current Interlocal Agreement. This amounts to approximately 83 bridges. In 2003, Engineering Design/Construction entered into an Interlocal Agreement with the City of Lynden to perform their routine bridge inspections on ten structures.

- Plan, implement and oversee completion of at least 75% of the Annual Road Construction Program.
- Work towards computerized construction inspection documentation. Initiated in 2002, Engineering Design/Construction worked to implement electronic inspector daily diaries. In 2003, Engineering Design/Construction is working on electronic weekly statement of working days, which tracks contract time and progress. Year 2004 proposes to create electronic forms to track quantities and generate payments for bid items.
- Hire, train, and retain staff - One Right-of-way (ROW) agent and one drafting technician are currently in the hiring process for 2003. Two design engineers and one inspector were hired in Fall/Winter 2002.
- Work with the Environmental/Special Projects Section to move the county map out of an AutoCAD format into a Geographic Information System (GIS) format. This would primarily entail Global Positioning System (GPS) monumentation support. Anticipated to be a two to three year project.

Engineering Development

- Complete the comparison of the Whatcom County development standards pertaining to

Objectives continued

stormwater with the 2001 Washington State Department of Ecology (DOE) manual and adopt adjustments as needed.

- As required by Ordinance 2003-033, design and introduce for adoption a transportation impact fees ordinance.

Engineering Environmental & Special Projects

- Design, permit, and construct County Road Project (CRP) for resolution of the Frost Road closure.
- Design, permit, and construct fish passage CRP at Mosquito Lake Road / Johnsons Creek.
- Manage county-wide culvert inventory, including private land (second year of a three-year program).
- Design, permit, and construct drainage improvements on Coal Mine Road.
- Complete the road related stormwater system inventory for NPDES Phase II area.
- Complete collection of existing survey-grade GPS data on county road monumentation.
- Create county map of existing monuments in GIS format.

Engineering Traffic

- Inventory safe-walk routes within one mile of all schools in unincorporated areas. Identify and prioritize capital improvement and maintenance needs of identified routes.
- Complete annual traffic counts on county roads and develop a report describing historical and statistical information.
- Assist in the review and implementation of adjustments to the traffic signing and pavement marking inventories, as a part of

implementation of a Maintenance Management System.

Equipment Services

- Prepare passenger vehicle and pickup truck bids, beginning 12/01/03, to meet the 2004 vehicle ordering cutoff date (approximately 03/31/04).
- Finalize and implement the Master Facilities Plan for upgrading the Central Shop.
- Support the Maintenance & Operations Division through research and purchase of tools and equipment needed in response to changing regulations and technology, as a result of National Pollution Discharge Elimination System.
- Implement outside rental source for motor pool cars.

Ferry & Docks

- Implement priority portions of the adopted Twenty Year Ferry Plan. Finalize capital financing plan.
- Implement an enhanced training program for the ferry crew in response to the adopted twenty year ferry plan.

Flood Control Zone District (FCZD)

- Revise Flood Damage Prevention Ordinance and work through the adoption process with the County Council.
- Complete alternatives analysis of Everson overflow scenarios using Lower Nooksack hydraulic model and continue alternatives analysis for other reaches as prioritized by the FCZD Advisory Committee.
- Develop proficiency of staff and consultant team using the Lower Nooksack River

Objectives continued

unsteady flow model to evaluate changes to the system.

- Complete Canyon Creek alluvial fan hazard area buy-out project.
- Initiate development of a sediment management strategy for the Lower Nooksack River.
- Develop and implement gaging methodology to monitor bed movement and enable better estimation of inflows to the Lower Nooksack River near Deming.
- Complete and adopt plan for the Jones Creek alluvial fan hazard area.
- Complete implementation of flood hazard reduction projects in accordance with management plans developed for Saar Creek and Johnson Creek.
- Implement design and construction of prioritized projects under the Flood Control Repair & Maintenance Program.
- Establish meander limits and associated policies for meander limits along the South Fork Nooksack River.
- Revise Swift Creek Management plan based on results of monitoring conducted to date.

Maintenance & Operations

- Select and purchase a Maintenance Management System.
- Inventory, prioritize, and repair/retrofit sidewalks/wheelchair ramps in compliance with American with Disabilities Act (ADA) standards.
- Identify, assess, prioritize, design, and implement good housekeeping control measures for National Pollution Discharge

Elimination System Phase II (NPDES II).

Examples of possible control measures could be expanded specialized training, street cleaning, catch basin/manhole cleaning, anti-icing, ditch mowing, detention pond maintenance, and gravel road conversions.

- Install heated 40 X 40 building to house the Vactor Truck and Regenerative Air Broom.
- Install covered storage for sign inventory.
- Purchase a long-arm mower and tractor to clear vegetation from county ditches. Assist the Health Department in addressing West Nile virus occurrences within Whatcom County. Clear ditches of vegetation to allow the conveyance of surface water runoff.

Noxious Weed

- Contact landowners and monitor sites of all documented infestations of target weed(s) as designated by the Noxious Weed Board for 2004.
- Complete any necessary enforcement activities, as outlined in RCW 17.10, for any target weed(s) as designated by the Board for 2004.
- Monitor and record compliance information for each documented infestation or site.
- Monitor noxious weed management progress on publicly owned travel corridors.
- Address citizen complaints and requests for information regarding listed noxious weeds in a timely manner.
- Participate in multi-agency riparian projects which include research on plant management methods and salmon habitat restoration efforts.

Objectives continued

- Plan and participate in manual weed removal projects in natural areas.
- Provide a minimum of ten public presentations or exhibits.

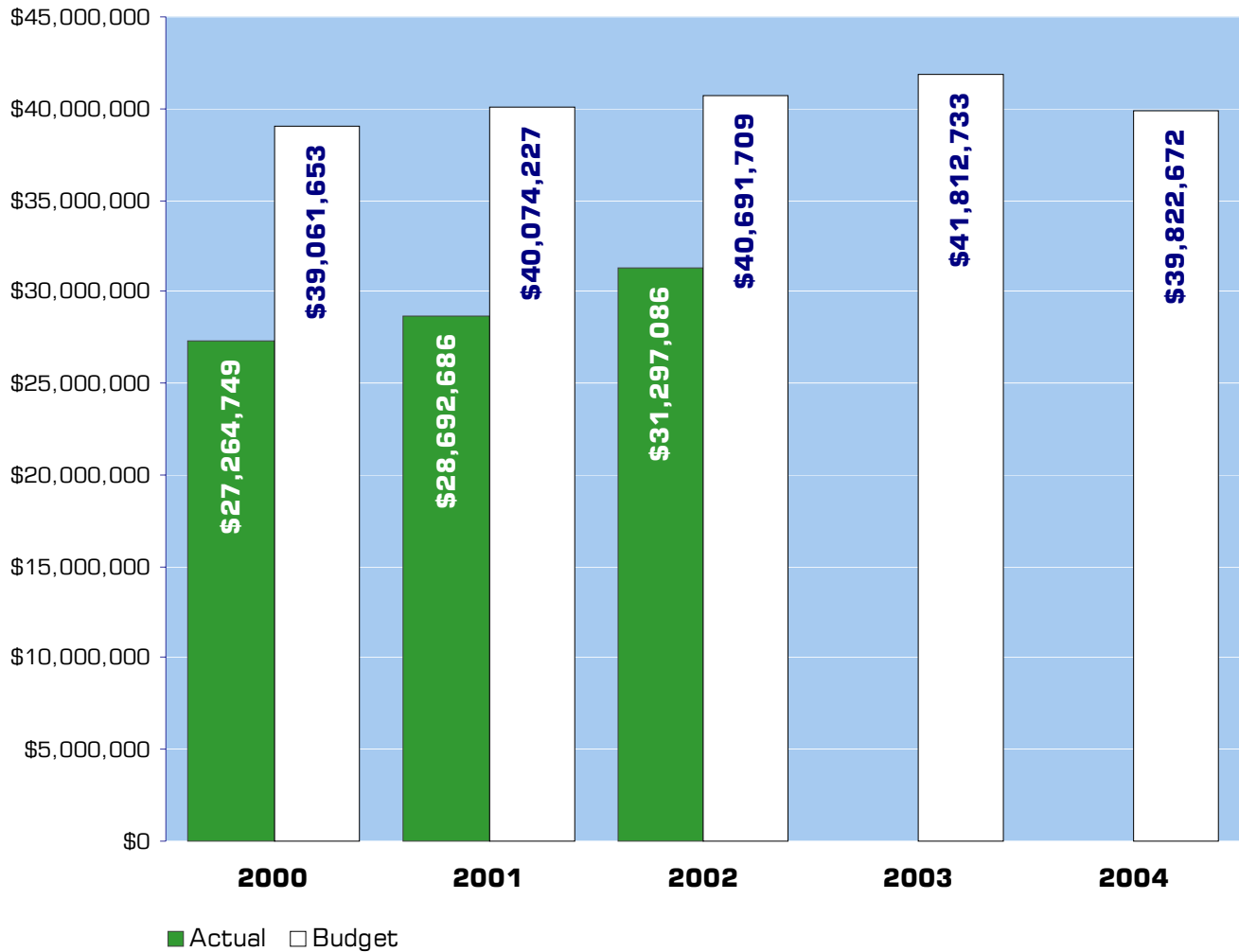
Solid Waste

- Determine operational venue, either in-house or private contractor, for the Disposal of Toxics facility. Termination of City of Bellingham interlocal agreement has placed responsibility for this facility with Whatcom County.
- Monitor and make improvements if needed to Y Road landfill.
- Implement findings and recommendations from Recycling Potential Assessment.
- Work with City of Bellingham and monitor long-term yard waste handling, considering alternatives if current site on Lakeway and Woburn needs to be upgraded or closed. Lakeway site to remain open at least until 2006.
- Increase public awareness of recycling through promotions at annual home show and Ski to Sea parade.
- Support and coordinate the efforts of the Whatcom County Marine Resource Committee Shellfish Committees.
- Initiate a 2 to 3 year stormwater system inventory in County Phase II designated areas.
- Complete and implement a WRIA1 Data Management plan.
- Implement an effective public education program and ensure ongoing public access and involvement in water resource issues.
- Develop long-term monitoring program for WRIA 1.
- Evaluate and prioritize Phase II subdrainages for implementation of stormwater management strategy.
- Build understanding and constituencies for the county's water resources programs by informing stakeholders about the programs and their tangible benefits to individuals and the community.
- Enhance community outreach and education for stormwater management and watershed stewardship.

Water Resources

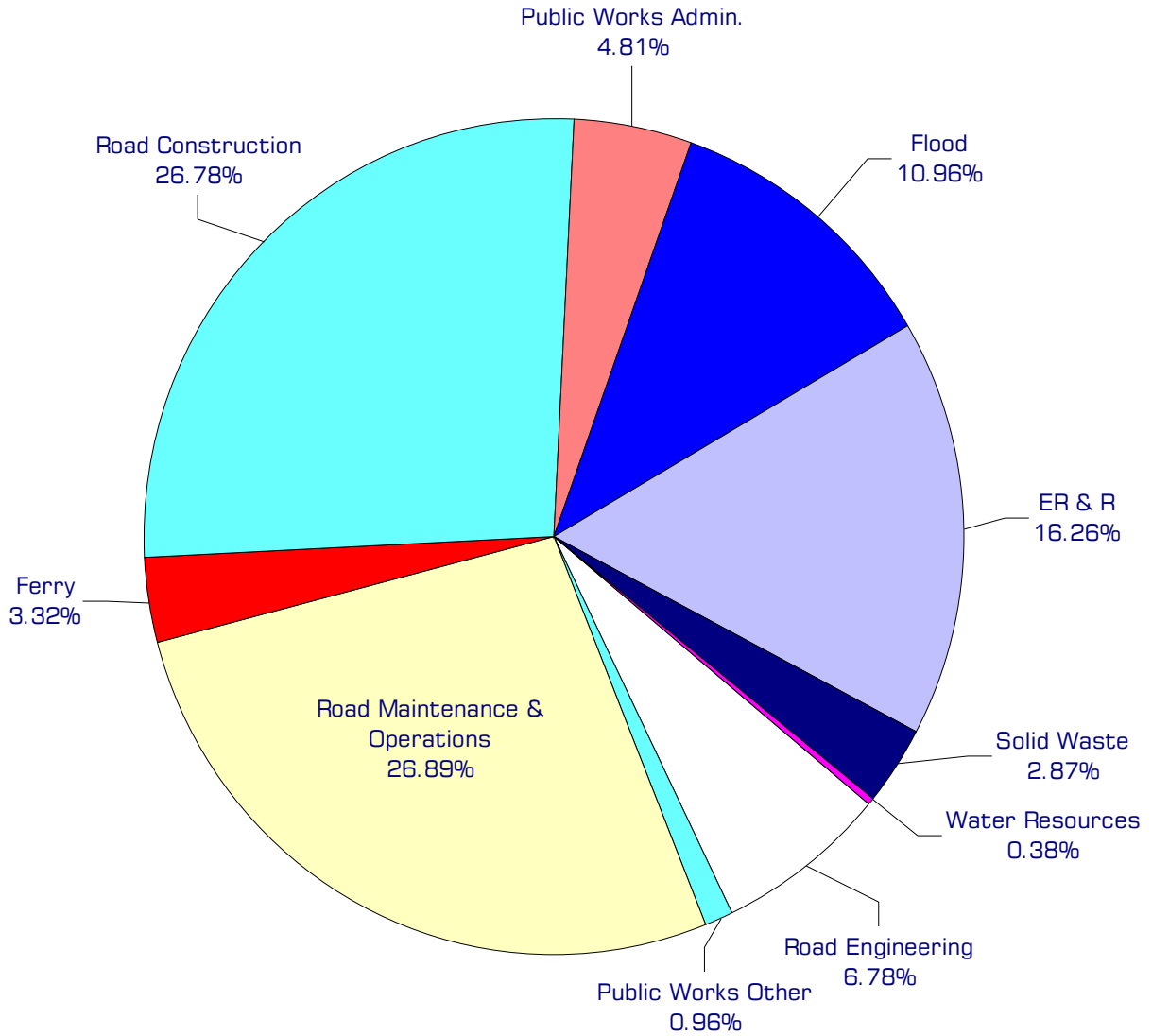
- Whatcom County will have in place local programs and actions that protect and contribute to the restoration of fisheries, restore shellfish, and satisfy the Endangered Species Act requirements. Programs will be developed for the protection of fish to fulfill the intent of the ESA and state regulations will be in place.
- Finish and begin Implementation of version 1 of the WRIA 1 Watershed Management Plan.

Expenditure Trends



NOTE: To accurately reflect operational cost, graph includes road construction. Other capital expenditures, such as equipment purchases are not shown. Operating transfers have also been eliminated to avoid double accounting.

2004 Budget by Program



NOTE: To accurately reflect operational cost, graph includes road construction. Other capital expenditures such as equipment purchases are not shown. Operating transfers have also been eliminated to avoid double accounting. "Public Works Other" includes CERB Fund, Road Improvement Districts, Pt. Roberts Fuel Tax Fund, Lake Management District, Sewer Construction Fund and LRID #10 Construction Fund.

Program Summary

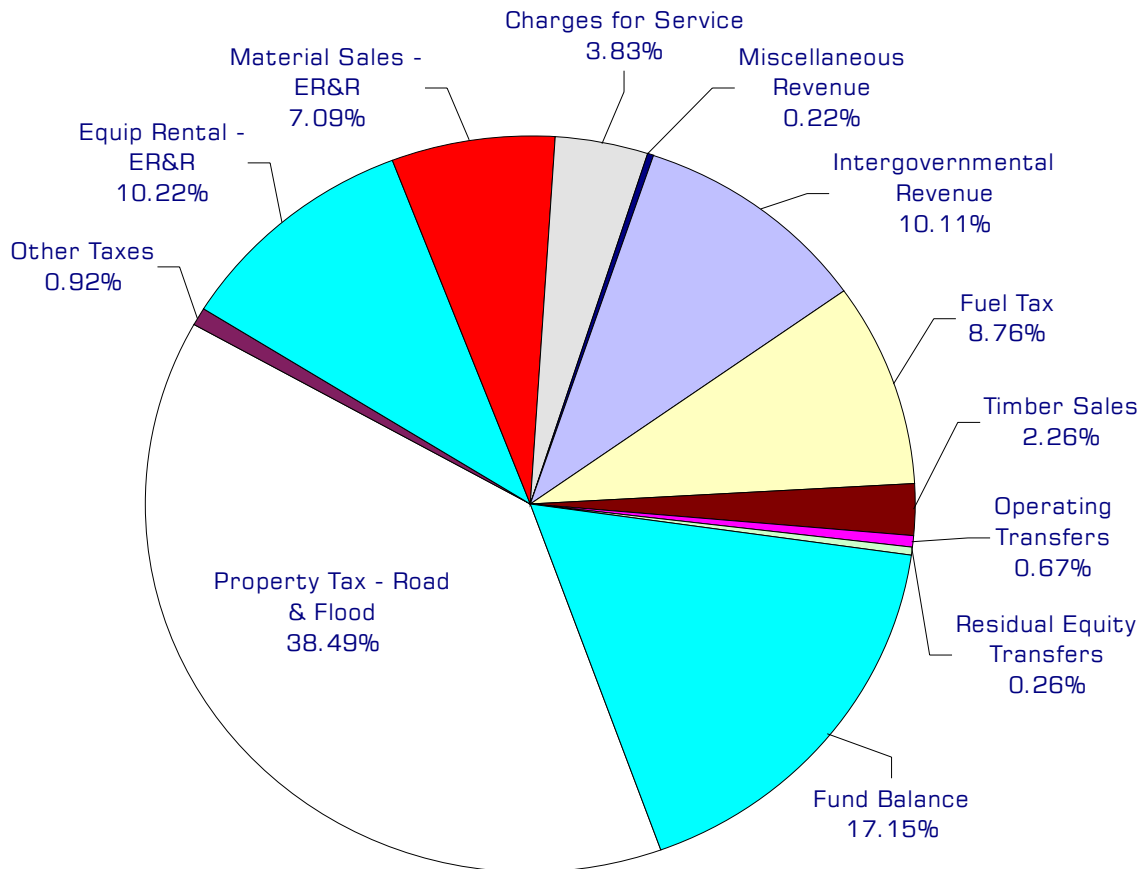
	Actual 2000	Actual 2001	Actual 2002	Amended Budget 2003	Budget 2004	\$ Change 2003 to 2004	% Change 2003 to 2004
OPERATIONS							
Public Works							
Public Works Admin	1,581,776	1,917,402	1,551,596	1,908,741	1,914,717	5,976	0.31%
Road Engineering	1,312,694	1,497,644	1,627,933	2,078,572	2,701,933	623,361	29.99%
Road M & O	9,581,703	9,133,538	9,821,219	10,430,295	10,707,061	276,766	2.65%
Ferry	909,041	1,140,182	1,235,581	1,253,336	1,320,628	67,292	5.37%
Road Construction	6,255,497	7,428,109	6,763,219	10,501,136	10,664,000	162,864	1.55%
Flood Control Zone	1,328,314	1,502,143	2,176,592	5,070,504	4,364,646	(705,858)	-13.92%
Public Works Other	215,458	248,511	375,885	378,917	383,985	5,068	1.34%
ER & R	2,757,409	2,940,052	3,742,057	5,831,698	6,473,253	641,555	11.00%
Solid Waste	721,106	924,209	930,733	1,145,605	1,142,449	(3,156)	-0.28%
Water Resources	2,601,751	1,960,896	3,072,271	3,213,929	150,000	(3,063,929)	-95.33%
<i>Total PW Operations</i>	<i>27,264,749</i>	<i>28,692,686</i>	<i>31,297,086</i>	<i>41,812,733</i>	<i>39,822,672</i>	<i>(1,990,061)</i>	<i>-4.76%</i>
CAPITAL							
Public Works							
Public Works Admin	7,690	100,675	20,332	-	-	-	0.00%
Road Engineering	16,473	91,151	-	54,800	-	(54,800)	-100.00%
Road M & O	36,992	56,139	10,432	15,000	260,000	245,000	1633.33%
Ferry	-	-	-	-	-	-	0.00%
Flood Control Zone	-	318,034	301,571	872,200	326,100	(546,100)	-62.61%
Public Works Other	-	-	-	5,000	-	(5,000)	-100.00%
ER & R	1,401,807	1,474,918	1,484,138	2,436,644	2,594,200	157,556	6.47%
Solid Waste	4,275	1,213	-	-	-	-	0.00%
Water Resources	11,866	26,049	-	4,080	-	(4,080)	-100.00%
<i>Total PW Capital</i>	<i>1,479,103</i>	<i>2,068,179</i>	<i>1,816,473</i>	<i>3,387,724</i>	<i>3,180,300</i>	<i>(207,424)</i>	<i>-6.12%</i>
TRANSFERS							
Public Works							
Public Works Administration	448,681	175,810	269,405	278,320	170,167	(108,153)	-38.86%
Road Engineering	-	21,786	61,522	68,155	9,925	(58,230)	-85.44%
Road M & O	11,742	109,522	126,474	93,160	158,340	65,180	69.97%
Ferry	-	5,793	-	-	-	-	0.00%
Flood Control Zone	1,831,847	2,015,344	3,329,338	2,598,000	232,785	(2,365,215)	-91.04%
Public Works Other	1,048	87,693	10,505	118,700	114,767	(3,933)	-3.31%
ER & R	-	12,662	40,033	-	-	-	0.00%
Solid Waste	132,484	141,934	147,045	113,293	113,293	-	0.00%
Water Resources	213,268	264,848	176,903	220,189	-	(220,189)	-100.00%
<i>Total PW Transfers</i>	<i>2,639,070</i>	<i>2,835,392</i>	<i>4,161,225</i>	<i>3,489,817</i>	<i>799,277</i>	<i>(2,690,540)</i>	<i>-77.10%</i>
TOTAL PUBLIC WORKS	31,382,922	33,596,257	37,274,784	48,690,274	43,802,249	(4,888,025)	-10.04%

2004 Funding Sources

Property Tax - Road & Flood	15,327,000
Other Taxes	366,526
Equip Rental - ER&R	4,069,802
Material Sales - ER&R	2,825,000
Charges for Service	1,526,950
Miscellaneous Revenue	89,332
Intergovernmental Revenue	4,025,813
Fuel Tax	3,489,000
Timber Sales	900,000
Operating Transfers	268,135
Residual Equity Transfers	105,000
Fund Balance	6,830,114
Total Funding	39,822,672

Property Tax - Roads & Flood

The county road district levies a property tax of approximately two dollars per thousand dollars of assessed value. This revenue is dedicated to construction, maintenance and administration of county roads. The county flood district levies a property tax of approximately twenty cents per thousand dollars of assessed value. This revenue is dedicated to flood hazard management in Whatcom County.



Funding Sources continued

Other Taxes

Public Works receives revenues from Timber Harvest Taxes and various excise taxes specifically for the funding of roads programs, per RCW 84.33.080.

Equipment Rental - ER&R

Interfund charges for rental of vehicles and equipment. Charges are set to recover operational costs and provide for replacement.

Material Sales - ER&R

Interfund sales of primarily road materials to the road fund.

Charges for Service

The department charges for various services it provides. Examples include cost sharing agreements with property owners for flood control projects, ferry toll for the Lummi Island ferry and sales of maps and publications. Solid waste surcharges collected at disposal facilities in the county are included in this line.

Miscellaneous Revenue

The department receives small amounts of revenue from various sources such as licenses and permits.

Intergovernmental Revenue

The department receives funds from a number of federal and state grants for road construction, flood control projects and bridge replacement. Also included in this line are Federal Forest funds (per RCW 36.33.110) which are to be used for road purposes and an operating subsidy from the state for

operation to the Lummi Island ferry (per RCW 47.56.725).

Fuel Tax

The Road Fund receives a portion of the state gas tax which is distributed to the counties based on a formula as specified in RCW 46.68.100.

Timber Sales

State timber sales of county land deeded to Department of Natural Resources as provided by RCW 76.12.030. Road's portion of Forest Board Land Income derived from the sale of timber on county land placed in trust with the state forest board. Proceeds are distributed to various funds in the same manner as general taxes.

Operating Transfers

Funding from the General Fund in support of the Noxious Weed Program for \$59,000 and Lake Whatcom Management for \$100,000. Funding from Road Improvement District #9 for payments due to the Community Economic Revitalization Board loan of \$109,135.

Residual Equity Transfers

Funds transferred in to the Equipment Rental & Revolving Fund for the purchase of vehicles on behalf of the General Fund.

Fund Balance

The Public Works Department's budgeted expenditures for 2004 exceed budgeted revenues by \$6,830,114 for all of its various funds.

Performance / Activity Measures

	Actual 2000	Actual 2001	Actual 2002	Projected 2003	Projected 2004
Administration					
<i>Safety & Training</i>					
Conduct mandatory and recommended safety training as follows:					
First Aid, CPR & Bloodborne Pathogens training		72	75	60	60
Flagger Certification course		20	25	11	30
Forklift Certification course		18	20	7	10
Hazardous Materials Awareness training		60	60	11	20
Hazardous Materials Operations training		10	12	-	6
Pilot/Escort Certification		22	25	20	10
Defensive Driving Course within Public Works		36	40	15	30
Defensive Driving - other departments		36	45	32	60
Fall Protection training		10	15	12	12
Sandbag Operations		60	65	71	65
Endangered Species Act training (ESA)			60	5	80
Engineering Design/Const					
<i>10852-Design/Construction</i>					
Total construction expenditures (\$)	6,255,000	7,432,000	6,767,000	7,385,000	7,187,000
Engineering Development					
<i>10853-Development</i>					
Long Plats	10	15	11	7	8
Short Plats, Lot Line Adjust., Lot Consolidation	100	54	38	70	100
Variances	20	31	5	5	6
Planned Unit Development	3	5	7	9	10
Shoreline - Development	20	21	25	30	30
Shoreline - Variances	15	16	25	20	25
Shoreline - Conditional Use	15	21	25	20	25
Commercial Building	101	110	127	130	130
Accessory Dwelling Units	40	45	54	50	55
Conditional Use	62	71	70	50	50
Binding Site Plans	3	4	4	5	5
Address Assignment	981	1,019	890	900	950
Long Plat Addressing (number of plats)	12	15	11	8	10
Short Plat Addressing (number of plats)	56	51	85	85	85
Address Changes/Corrections	161	100	254	300	250
Road Name Projects	54	41	50	50	40
Trail Permits	10	15	15	25	30
Latecomers	1	3	1	2	2
Exemptions (including gifts)		276	351	400	500

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Performance / Activity Measures continued

	Actual 2000	Actual 2001	Actual 2002	Projected 2003	Projected 2004
Engineering Traffic					
<i>10854-Traffic</i>					
Traffic Accidents	559	592	639	650	675
Traffic Accidents - Investigated	29	21	24	30	40
Traffic Counts Conducted	156	168	176	225	225
Revocable Encroachment Permits	1,130	1,061	1,071	1,100	1,050
<i>10855-Environmental & Special Projects</i>					
Construction expenditures managed	NA	NA	42,000	280,000	790,000
Professional services expenditures managed	NA	NA	NA	300,000	330,000
Permits obtained for Engineering and M&O	8	62	61	129	140
Cumulative: monuments entered into GIS database	NA	NA	NA	600	900
Cumulative: public and private culverts inventoried	230	900	2,000	2,800	3,500
Equipment Services					
Purchase of Supplies:					
Asphalt (tons)	16,000	8,500	9,648	12,000	8,000
CRS2 Road Oil (tons)	2,800	2,738	2,438	3,000	3,000
Striping Paint (gallons)	36,900	36,180	32,700	32,700	32,700
Signs	3,600	3,700	3,433	3,500	3,500
Sign Posts	1,000	1,000	685	800	800
Rip Rap Rock (tons)	15,100	19,764	13,589	15,000	15,000
Outsourced Work (\$):					
Auto Glass	10,300	8,500	17,218	15,000	15,000
Auto Body Work	25,600	20,000	31,000	28,000	28,000
County Fleet Fuel Cost (\$):					
Diesel Fuel	177,200	115,000	137,000	175,000	175,000
Fleet Services:					
Preventative Maintenance & Service	1,193	1,300	1,300	1,300	1,300
Tire Jobs (in house only)	1,027	1,025	620	1,000	1,000
Brake Jobs	384	393	403	400	400
Ferry & Docks					
Passengers (including drivers)	224,167	223,839	227,524	230,000	240,000
Vehicles (cars, trucks, cycles, bicycles)	142,080	143,603	135,203	140,000	135,000
Ferry Diesel Costs (\$)	62,400	50,947	45,870	60,000	60,000

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Performance / Activity Measures continued

	Actual 2000	Actual 2001	Actual 2002	Projected 2003	Projected 2004
Flood Control Zone District					
NFIP Flood Permits Issued	64	105	127	100	120
Flood Inquiries	171	168	224	230	230
Community Rating (Range 10-1 High-Low Flood Ins)	8	7	7	7	6
Ongoing planning projects	4	6	7	3	2
Ongoing repair & maintenance projects	6	10	4	5	5
Completed repair & maintenance projects	5	5	12	8	8
Ongoing flood hazard reduction projects	3	6	3	3	3
Completed flood hazard reduction projects	1	3	1	2	4
Ongoing monitoring projects	5	6	6	6	6
Maintenance & Operations					
Miles of gravel & dirt county roads	59	58	55	51	47
Major repair projects on bridges	10	4	4	4	4
Lane miles of paint striping	1,600	1,600	1,907	1,910	1,910
Signs maintained	5,750	6,000	6,400	6,700	7,000
Centerline miles of chip sealing completed	105	100	100	90	85
Noxious Weed					
Landowner contacts	4,000	4,100	4,100	4,400	5,000
"Request Action" notices sent	334	320	314	350	350
Enforcement cases	3	6	-	6	5
Imposed Fees (\$)	125	1,200	-	1,200	1,000
Estimated landowner compliance	47%	42%	46%	50%	40%
Parcels in database	639	650	663	648	650
Solid Waste					
Pounds of HHW handled at D.O.T.	322,540	325,000	402,090	370,000	400,000
Gal of leachate disposed from Cedarville	1,699	1,300,000	1,191,000	800,000	800,000
Students receiving classroom presentations	7,795	6,500	7,873	8,000	8,000
Pounds of litter picked up in W.C.	104,000	240,000	51,214	150,000	100,000
Tons of materials recycled and/or diverted (DOE data)	99,409	142,760	168,446	175,000	175,000
Garage Sale households	N/A	768	587	525	600
Water Resources					
Public Education Workshops and Seminars	35	46	30	30	20
Water Resource Websites Visits	7,986	11,600	28,000	50,000	150,000
Active Local Salmon Recovery Projects	40	50	45	65	55
Lake Whatcom Management Tasks Completed	22	20	32	34	28
Stakeholder meetings	211	276	250	225	100

Expenditures Summary

	Actual 2000	Actual 2001	Actual 2002	Amended Budget 2003	Budget 2004	\$ Change 2003 to 2004	% Change 2003 to 2004
Public Works Fund							
Public Works Administration							
Salaries & Wages	364,293	407,473	408,594	451,369	466,326	14,957	3.31%
Benefits	308,187	395,067	92,923	270,568	280,721	10,153	3.75%
Supplies	25,151	62,550	25,856	37,950	43,050	5,100	13.44%
Other Services & Charges	883,468	1,051,611	1,023,406	1,147,854	1,123,620	(24,234)	-2.11%
Intergov Services & Charge	677	701	817	1,000	1,000	-	0.00%
Capital Outlay	7,690	100,675	20,332	-	-	-	0.00%
Operating Transfers	448,681	175,810	269,405	278,320	170,167	(108,153)	-38.86%
Total Administration	2,038,147	2,193,887	1,841,333	2,187,061	2,084,884	(102,177)	-4.67%
Road Engineering							
Salaries & Wages	678,876	727,585	820,426	939,151	1,142,572	203,421	21.66%
Benefits	362,530	387,396	433,303	490,271	620,696	130,425	26.60%
Supplies	61,848	115,271	52,702	79,250	96,645	17,395	21.95%
Other Services & Charges	208,603	266,655	320,739	539,900	795,770	255,870	47.39%
Intergov Services & Charge	837	737	763	30,000	46,250	16,250	54.17%
Capital Outlay	16,473	91,151	-	54,800	-	(54,800)	-100.00%
Operating Transfers	-	21,786	61,522	68,155	9,925	(58,230)	-85.44%
Total Road Engineering	1,329,167	1,610,581	1,689,455	2,201,527	2,711,858	510,331	23.18%
Road M & O							
Salaries & Wages	2,121,355	2,150,079	2,139,474	3,643,799	2,504,780	(1,139,019)	-31.26%
Benefits	1,119,893	1,158,649	1,151,388	40,017	1,351,095	1,311,078	3276.30%
Supplies	2,624,519	2,595,637	2,425,063	2,585,442	2,975,910	390,468	15.10%
Other Services & Charges	3,713,231	3,226,544	3,943,642	4,161,037	3,875,276	(285,761)	-6.87%
Intergov Services & Charge	2,705	2,629	161,652	-	-	-	0.00%
Capital Outlay	36,992	56,139	10,432	15,000	260,000	245,000	1633.33%
Operating Transfers	-	75,365	99,391	63,160	48,340	(14,820)	-23.46%
Residual Equity Transfers	11,742	34,157	27,083	30,000	110,000	80,000	266.67%
Total Road M & O	9,630,437	9,299,199	9,958,125	10,538,455	11,125,401	586,946	5.57%
Ferry							
Salaries & Wages	380,586	442,734	461,829	445,273	466,481	21,208	4.76%
Benefits	208,197	228,714	264,090	245,322	275,199	29,877	12.18%
Supplies	5,097	6,210	9,480	7,500	9,000	1,500	20.00%
Other Services & Charges	305,576	453,086	487,835	545,611	557,248	11,637	2.13%
Intergov Services & Charge	9,585	9,438	12,347	9,630	12,700	3,070	31.88%
Operating Transfers	-	5,793	-	-	-	-	0.00%
Total Ferry	909,041	1,145,975	1,235,581	1,253,336	1,320,628	67,292	5.37%

continued on next page

Expenditures Summary continued

	Actual 2000	Actual 2001	Actual 2002	Amended Budget 2003	Budget 2004	\$ Change 2003 to 2004	% Change 2003 to 2004
Road Construction							
Salaries & Wages	499,223	536,192	456,617	727,825	635,383	(92,442)	-12.70%
Benefits	262,688	286,848	246,060	393,017	343,109	(49,908)	-12.70%
Supplies	5,450	21,625	89,794	-	-	-	0.00%
Other Services & Charges	116,295	109,234	275,365	418,718	215,508	(203,210)	-48.53%
Intergov Services & Charge	322,148	176,857	53,839	-	-	-	0.00%
Capital Outlay	5,049,693	6,297,353	5,641,544	8,961,576	9,470,000	508,424	5.67%
Total Road Construction	6,255,497	7,428,109	6,763,219	10,501,136	10,664,000	162,864	1.55%
Flood Control Zone							
Salaries & Wages	159,590	209,925	264,751	398,399	612,348	213,949	53.70%
Benefits	95,285	125,256	154,201	215,136	322,415	107,279	49.87%
Supplies	135,728	176,800	232,506	162,000	182,430	20,430	12.61%
Other Services & Charges	901,241	901,881	1,366,504	4,069,302	3,073,953	(995,349)	-24.46%
Intergov Services & Charge	36,470	88,281	158,630	225,667	173,500	(52,167)	-23.12%
Capital Outlay	-	318,034	301,571	872,200	326,100	(546,100)	-62.61%
Operating Transfers	1,831,847	1,987,273	3,329,338	2,598,000	232,785	(2,365,215)	-91.04%
Residual Equity Transfers	-	28,071	-	-	-	-	0.00%
Total Flood Control Zone	3,160,161	3,835,521	5,807,501	8,540,704	4,923,531	(3,617,173)	-42.35%
Public Works Other *							
Salaries & Wages	-	-	-	-	9,481	9,481	0.00%
Benefits	-	-	-	-	5,119	5,119	0.00%
Supplies	-	-	-	-	16,000	16,000	0.00%
Other Services & Charges	37,628	70,681	63,678	175,013	244,250	69,237	39.56%
Capital Outlay	-	-	-	5,000	-	(5,000)	-100.00%
Debt Service	177,830	177,830	312,207	203,904	109,135	(94,769)	-46.48%
Operating Transfers	1,048	87,693	10,505	118,700	114,767	(3,933)	-3.31%
Total Public Works Other	216,506	336,204	386,390	502,617	498,752	(3,865)	-0.77%
ER & R							
Salaries & Wages	1,115,703	1,187,382	1,220,373	1,279,032	1,380,371	101,339	7.92%
Benefits	136,465	182,889	188,645	197,665	238,985	41,320	20.90%
Supplies	815,637	841,979	812,524	3,512,843	3,538,150	25,307	0.72%
Other Services & Charges	688,154	726,460	1,519,044	840,558	1,314,147	473,589	56.34%
Intergov Services & Charge	1,450	1,342	1,471	1,600	1,600	-	0.00%
Capital Outlay	1,401,807	1,474,918	1,484,138	2,436,644	2,594,200	157,556	6.47%
Operating Transfers	-	12,662	40,033	-	-	-	0.00%
Total ER & R	4,159,216	4,427,632	5,266,228	8,268,342	9,067,453	799,111	9.66%

* Public Works Other includes Paths and Trails Reserve Fund, CERB Fund, Road Improvement Districts, Pt. Roberts Fuel Tax, Lake Management District, Sewer Construction Fund, LRID Construction Fund and Sub-Zone Funds.

continued on next page

Expenditures Summary continued

	Actual 2000	Actual 2001	Actual 2002	Amended Budget 2003	Budget 2004	\$ Change 2003 to 2004	% Change 2003 to 2004
Solid Waste							
Salaries & Wages	71,457	75,578	76,691	80,242	85,736	5,494	6.85%
Benefits	19,358	20,211	20,207	22,652	24,582	1,930	8.52%
Supplies	41,383	38,258	33,303	66,950	51,950	(15,000)	-22.40%
Other Services & Charges	341,107	499,478	484,919	591,761	839,181	247,420	41.81%
Intergov Services & Charge	247,801	290,684	315,613	384,000	141,000	(243,000)	-63.28%
Capital Outlay	4,275	1,213	-	-	-	-	0.00%
Operating Transfers	114,484	141,934	125,980	113,293	113,293	-	0.00%
Residual Equity Transfers	18,000	-	21,065	-	-	-	0.00%
Total Solid Waste	857,865	1,067,356	1,077,778	1,258,898	1,255,742	(3,156)	-0.25%
Water Resources							
Salaries & Wages	277,147	316,223	379,248	411,421	-	(411,421)	-100.00%
Benefits	151,638	83,978	171,062	219,025	-	(219,025)	-100.00%
Supplies	76,869	95,678	35,744	59,350	-	(59,350)	-100.00%
Other Services & Charges	596,385	516,970	601,467	1,218,133	150,000	(1,068,133)	-87.69%
Intergov Services & Charge	1,499,712	948,047	1,884,750	1,306,000	-	(1,306,000)	-100.00%
Capital Outlay	11,866	26,049	-	4,080	-	(4,080)	-100.00%
Operating Transfers	213,268	244,848	176,903	220,189	-	(220,189)	-100.00%
Residual Equity Transfers	-	20,000	-	-	-	-	0.00%
Total Water Resources	2,826,885	2,251,793	3,249,174	3,438,198	150,000	(3,288,198)	-95.64%
TOTAL PUBLIC WORKS	31,382,922	33,596,257	37,274,784	48,690,274	43,802,249	(4,888,025)	-10.04%