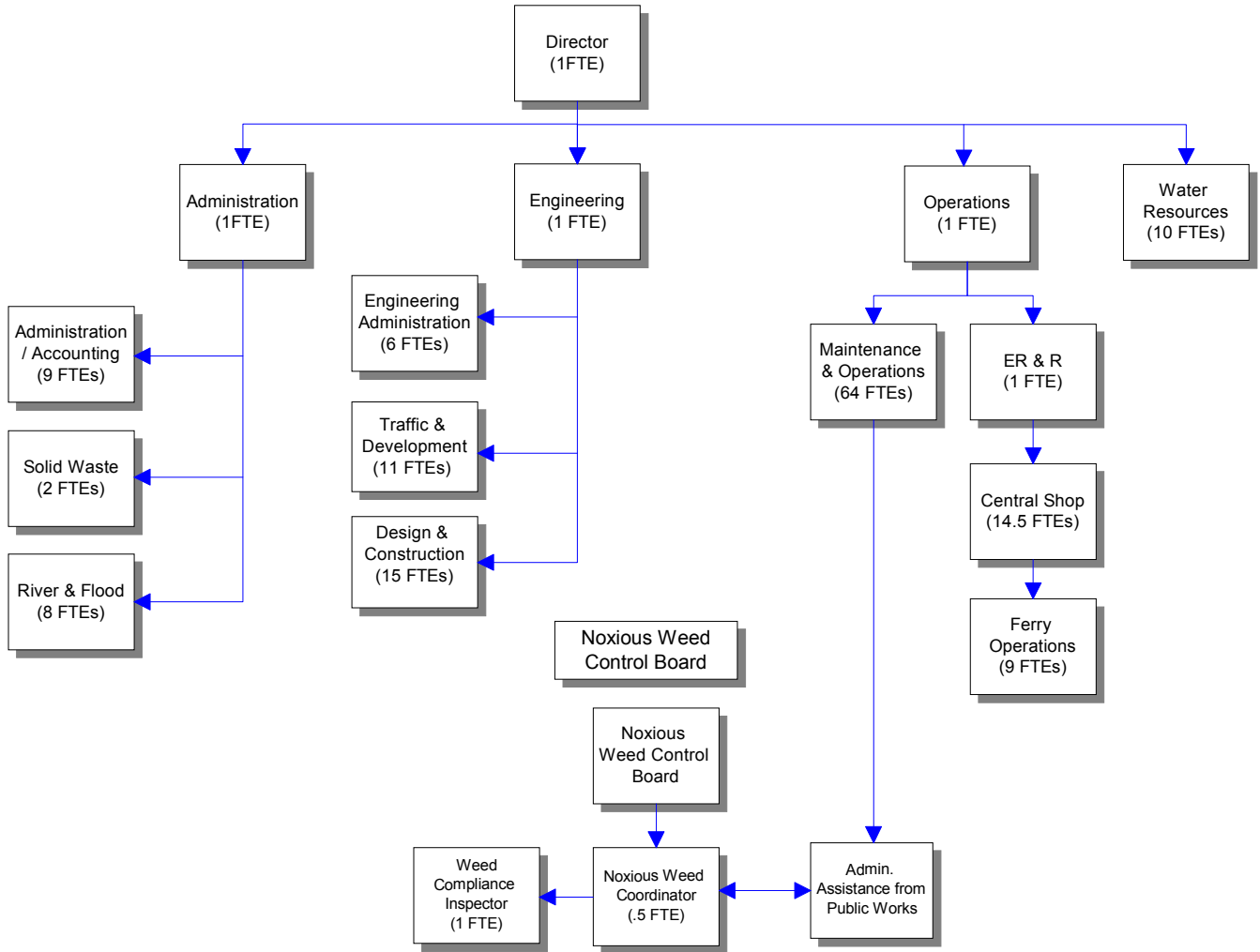


Public Works Department



Mission & Objectives

Mission

Admin / Accounting / Safety & Training

Support and serve divisions and staff of the Public Works Department to ensure Public Works services carry out the long term intentions of the County Executive and the County Council. Provide timely and accurate financial information to Public Works Department managers, County Council, County Executive, other county departments, other governmental agencies and the general public. Supply essential support services such as payroll, accounts payable, accounts receivable and grants management to Public Works divisions. Ensure regulatory compliance with all occupational and health standards throughout the various divisions and individual workgroups within Public Works, and track possible changes to work place safety practices. Present and document mandatory occupational safety training, and facilitate the development of employee training programs through internal and external training opportunities.

Engineering

Provide accurate information related to roads, surveys, subdivisions and drainage in an efficient, courteous and professional manner. Design and administer the construction of roads and bridges in an efficient and cost effective manner in accordance with all governing regulations, enhance the safety of the public utilizing county roads and ensure that citizens of Whatcom County receive maximum return on their tax dollars by securing state and federal funding. Improve safety of county roads through thorough accident investigation and operation studies. Provide vital data for prioritization of county road maintenance and construction through the

implementation and maintenance of a pavement management system and ensure the adequacy of infrastructure and drainage related to development activity in Whatcom County.

Equipment Rental & Replacement

Provide a professional and competitive equipment maintenance and replacement program to ensure the safety of customers. Furnish professional and competitive procurement services to the Public Works Department.

Ferry & Docks

Transport vehicles and passengers between Lummi Island and Gooseberry Point in a safe, efficient, reliable and convenient manner 365 days a year. Provide prompt emergency response for ferry service.

Flood Control

Plan and implement an effective, ongoing, economical and environmentally responsible county-wide flood hazard management program.

Maintenance & Operations

Maintain the integrity of the Whatcom County road system in an efficient, cost effective manner to provide safe travel for the public. Respond to citizen inquiries in a courteous and informed manner. Effectively plan and schedule all activities to provide superior service to customers.

Noxious Weed

Promote responsible land stewardship with regard to the degrading impacts caused by exotic pest plants. Provide current information related to management methods, prevention, and distribution of plant species in Whatcom County. Respond to citizen complaints and gain cooperation from landowners while addressing mandated duties.

Mission & Objectives continued

Solid Waste

Facilitate an economically efficient waste prevention, recycling and disposal system that protects human health and the environment for the citizens of Whatcom County. Develop, monitor and enforce various federal, state and local government plans, laws, regulations and grants.

Water Resources

Provide an effective water management structure that performs comprehensive planning and provides coordination of local, state, federal and tribal efforts that support diverse needs and users and promotes efficient use of available resources. Provide technical water resource services so that county water resource stakeholders can make informed decisions.

Objectives

Administration/Accounting

- Implement realignment of departmental functions to improve efficiency of project management and completion.
- Schedule and accomplish 100% of budgeted training.

Safety and Training

- Conduct 100% of the mandatory and recommended safety/training sessions.
- Implement Phase 1 of the new ergonomic standard (WAC 296-62-051). Complete the required ergonomic awareness training.
- Create and begin recommended road maintenance BMP training in response to ESA.
- Reduce the number of one-the-job injury claims in Public Works by 20% through implementation of the new ergonomic

standards.

Engineering

- Schedule and accomplish 100% of budgeted training.
- Finalize conversion of commonly used engineering office records to microfilm and/or electronic storage.

Engineering Design/Const

- Plan, implement and oversee completion of at least 75% of the annual road construction program.
- Inspect 77 of the 154 county bridges, as required and in accordance with federal and state guidelines and requirements.
- Schedule and accomplish 100% of budgeted training, focusing on enhancement of computer skills and design/inspection tasks.

Engineering Traffic/Devel

- Schedule and accomplish 100% of budgeted training.
- Complete draft proposal for development mitigation/impact fees similar to other agencies.
- Complete the update to the Whatcom County Development Standards pertaining to roadways.
- Computerize the striping activity logs and add this information to the ongoing traffic accident history and patterns being reviewed.
- Perform pavement rating services for six other northwest counties on a reimbursable basis.
- Computerize traffic counts, bonds and assignment of funds, long plats and conditional use permits into a data base for history and statistical references.

Objectives continued

Equipment Rental & Replacement

- Schedule and accomplish 100% of budgeted training, focusing on the changing technology in the maintenance and repair of heavy duty equipment, light duty equipment and passenger vehicles.
- Reduce the amount of waste generation from the parts washing equipment and solvents used in road maintenance activities by 50%.

Ferry & Docks

- Complete the necessary planning for the eventual replacement of the Whatcom Chief Ferry, including evaluation of all alternatives.

Flood Control Zone District

- Coordination of the County Flood Response and Flood Damage Recovery Program including training of personnel and implementation in the event of a flood.
- Lower Nooksack River Comprehensive Flood Hazard Management Plan (CFHMP) implementation including completion of the hydraulic model development and calibration, preliminary alternatives analysis for the Everson flow split, and land acquisition of flood-prone properties, as FEMA funding is available.
- Coordination with FEMA and adoption of interim floodplain maps to incorporate better information for floodplains outside of the Nooksack River floodplain.
- Development of an overall levee maintenance program.
- Implementation of prioritized projects under the Flood Control Maintenance Program.
- Development of new floodplain delineations for coastal areas (Sandy Point and Birch Bay).

- Implementation of recommended plans for Swift Creek, Canyon Creek and Saar Creek.
- Collection of survey data and development of flood history for development of the South Fork Nooksack River Comprehensive Flood Hazard Management Plan.
- Development of management plan for Johnson Creek.

Maintenance & Operations

- Obtain budgetary approval and design of a computerized road-related maintenance management system consistent with GASB and state reporting requirements.
- Schedule and accomplish 100% of budgeted training.
- Complete the replacement of traffic signs to higher grade reflective materials.
- Following the acquisition (during 2000) of the water-based paint striper, implement the operational changes needed for use of water-based road striping paints.
- Increase the amount of shoulder rehabilitation completed annually to 10% of the road mileage chip sealed.
- Retrofit four county bridges to capture and treat stormwater runoff.
- Complete major redrafting of the Vegetation Management Plan.

Noxious Weed

- Prevent seed production on all Class A and Class B Designate noxious weeds on the 2001 Whatcom County Noxious Weed List.
- Contain to within existing areas all Class B Non-Designate noxious weeds on the 2001 Whatcom County Noxious Weed List.

Objectives continued

- Address citizen complaints and inquiries regarding all listed weeds, including Class C weeds, on the 2001 Whatcom County Noxious Weed List.
- Complete all enforcement processes as outlined in Chapter 17.10 RCW for Class A, Class B Non-Designate and Class B-Designate noxious weeds on the 2001 Whatcom County Noxious Weed List.
- Maintain public and private landowner contacts in person, by phone, site notices and mail.
- Participate in multi-agency studies and projects which include the examination of impacts caused by noxious weeds, their removal, and site restoration efforts.
- Expand public education through media sources, displays, exhibits, and presentations.

Solid Waste

- Finalize the development of the new yard waste collection site and begin operation by 2002.
- Complete the groundwater infiltration/leachate reduction project at Cedarville landfill.
- Implement an 'Adopt a Trail' litter reduction program.
- Double the number of automotive businesses participating in the EnviroStars Program.
- Plan and implement the first county-wide garage sale event to reuse household goods rather than their disposal.

Water Resources

Fish / Shellfish

- Whatcom County will have local programs and actions in place that protect and contribute to the restoration of fisheries, restore shellfish, and satisfy ESA requirements. By 2001 programs will be developed for the protection of fish to fulfill the intent of the Endangered Species Act and state regulations will be in place.
- Support Health Department in the implementation of adopted shellfish recovery plans.
- Finalize scope of local regulatory schemes necessary to meet ESA requirements and begin detailed review and adoption of appropriate regulatory adjustments.
- Jointly with the Whatcom County Conservation District, utilize the Citizen Habitat Committee and Joint Technical Advisory Group to identify, evaluate and prioritize local salmon recovery projects. Obtain funding for the highest priorities and complete.

Objectives continued

Groundwater Management

- Assist County Cooperative Extension to implement integrated pest management and nutrient management programs.
- Whatcom County will have programs in place designed to protect and promote safe and healthy drinking water supplies. Whatcom County will continue to develop and implement actions to realize this goal through a variety of means including working within the 2514 Watershed Management Project to develop comprehensive short and long-term management strategies. In addition, Lake Whatcom.
- Through the joint efforts of Whatcom County, City of Bellingham, and Water District 10, promote and manage long-term programs that benefit Lake Whatcom and its watershed.
- Implement the joint Whatcom County, City of Bellingham and Water District 10 adopted 2000-2004 Lake Whatcom work program.

Marine Resources

- Support the efforts of the Whatcom County Marine Resource Committee.
- Preserve and/or restore marine habitat in Whatcom County.

Public Information and Education

- Assist County Cooperative Extension to implement an effective public education program and ensure ongoing public access and involvement in water resource issues.
- Build understanding and constituencies for the county's water resources programs by informing stakeholders about the programs and their tangible benefits to individuals and the community.

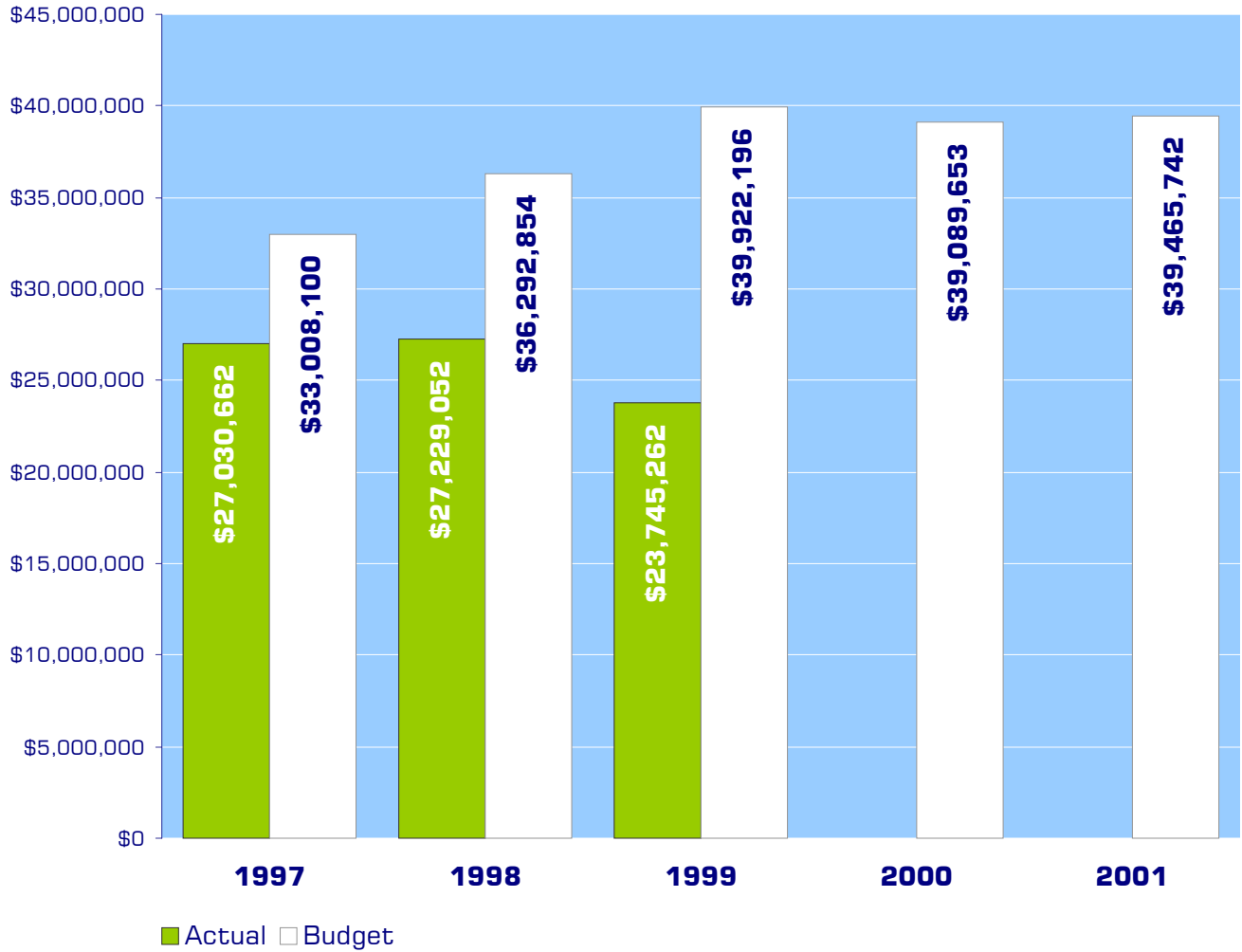
Surface Water Management

- Whatcom County will have coordinated land use and habitat management that protects the drinking water supplies and provides recreational opportunities while restoring and sustaining natural systems. Whatcom County will have a stormwater response strategy in place by 2002. As the comprehensive strategy is being developed, the county will continue to develop and implement specific actions that reduce water quality and quantity impacts associated with stormwater.

Watershed Planning and Water Supply

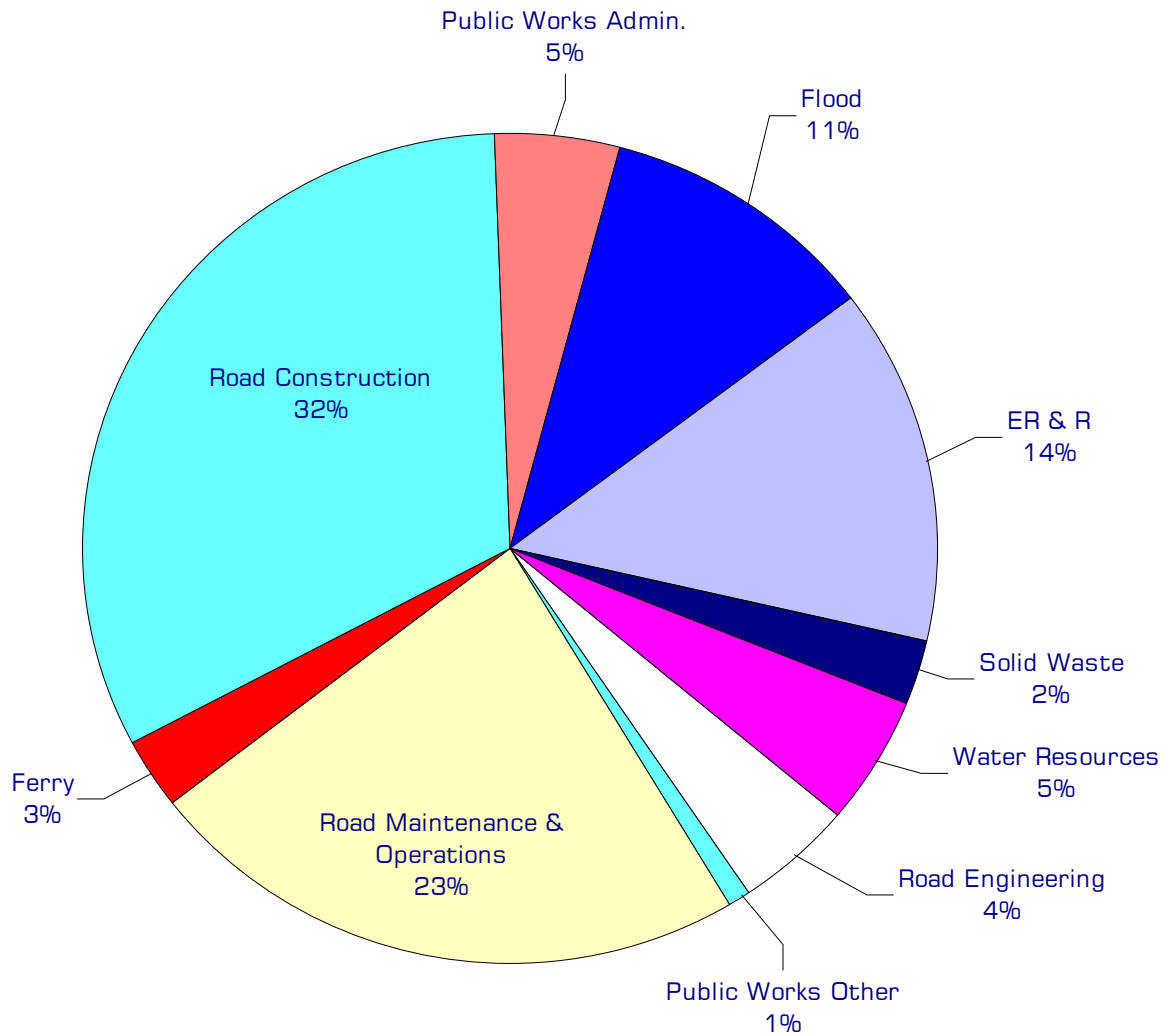
- Develop of a Decision Support System for WRIA 1.
- Whatcom County will have reliable and sustainable water supplies that support existing needs, as well provide for predictable growth and economic vitality. By 2003 a locally developed watershed plan and implementation strategy that provides for long-term, reliable and sustainable water supplies will be complete.
- Through the WRIA 1 Planning process, implement technical studies for the assessment of water quality, quantity, instream flows and habitat.

Expenditure Trends



NOTE: To accurately reflect operational cost, graph includes road construction. Other capital expenditures, such as equipment purchases are not shown. Operating transfers have also been eliminated to avoid double accounting.

2001 Budget by Program



NOTE: To accurately reflect operational cost, graph includes road construction. Other capital expenditures such as equipment purchases are not shown. Operating transfers have also been eliminated to avoid double accounting. "Public Works Other" includes CERB Fund, Road Improvement Districts, Pt. Roberts Fuel Tax Fund, Lake Management District, Sewer Construction Fund and LRID #10 Construction Fund.

Program Summary

Actual 1997	Actual 1998	Actual 1999	Budget 2000	Budget 2001	\$ Change 2000 to 2001	% Change 2000 to 2001
----------------	----------------	----------------	----------------	----------------	------------------------------	-----------------------------

OPERATIONS

Public Works							
Public Works Administration	1,100,087	1,372,614	1,471,594	1,733,378	1,827,693	94,315	5.44%
Road Engineering	1,212,326	1,223,747	1,375,957	2,001,220	1,738,249	(262,971)	-13.14%
Road M & O	7,832,888	7,872,491	7,951,643	8,546,943	9,163,264	616,321	7.21%
Ferry	848,398	840,767	935,793	955,318	1,002,579	47,261	4.95%
Road Construction	9,252,076	10,309,398	5,634,274	14,515,065	12,755,000	(1,760,065)	-12.13%
Flood Control Zone	2,412,663	2,007,966	1,197,655	3,941,200	4,211,746	270,546	6.86%
Public Works Other	288,474	421,606	360,062	254,411	320,565	66,154	26.00%
ER & R	2,924,582	2,547,780	3,593,625	4,483,073	5,446,906	963,833	21.50%
Solid Waste	1,159,168	632,683	634,660	902,839	985,420	82,581	9.15%
Water Resources	-	-	589,999	1,756,206	2,014,320	258,114	14.70%
Total Public Works Operations	27,030,662	27,229,052	23,745,262	39,089,653	39,465,742	376,089	0.96%

CAPITAL

Public Works							
Public Works Administration	4,728	41,956	27,173	8,355	24,020	15,665	187.49%
Road Engineering	52,592	37,280	35,220	40,625	109,873	69,248	170.46%
Road M & O	13,674	25,979	13,034	22,950	72,627	49,677	216.46%
Ferry	-	1,000	93,333	106,000	-	(106,000)	-100.00%
Flood Control Zone	-	6,606	7,116	5,200	336,980	331,780	6380.38%
ER & R	650,270	1,329,938	1,272,830	2,672,618	1,613,795	(1,058,823)	-39.62%
Solid Waste	-	(9,991)	1,779	6,100	-	(6,100)	-100.00%
Water Resources	-	-	31,018	14,850	32,304	17,454	117.54%
Total Public Works Capital	721,264	1,432,768	1,481,503	2,876,698	2,189,599	(687,099)	-23.88%

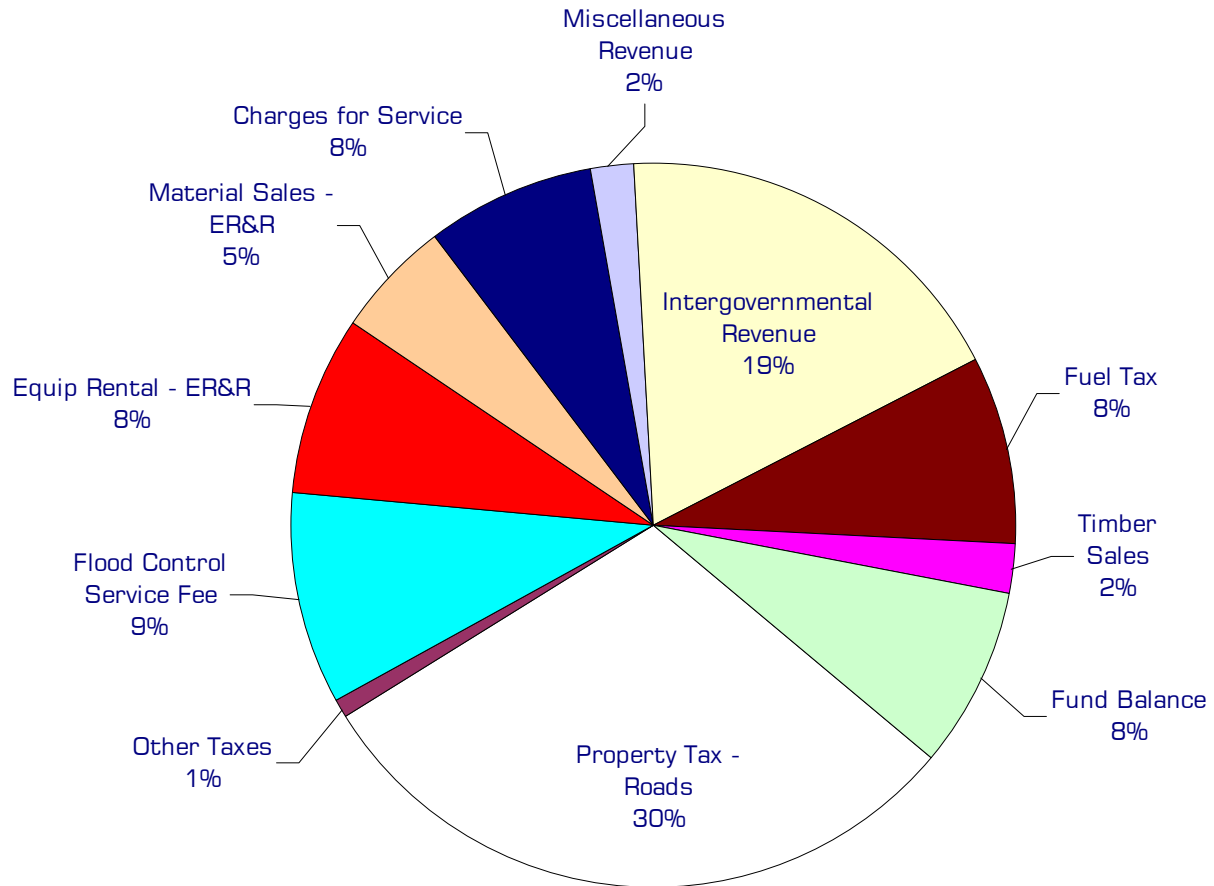
TRANSFERS

Public Works							
Public Works Administration	230,856	212,959	242,004	319,020	262,294	(56,726)	-17.78%
Road M & O	12,286	-	-	-	41,607	41,607	0.00%
Flood Control Zone	-	-	1,728,713	1,735,303	1,888,188	152,885	8.81%
Public Works Other	103,874	44,471	139,800	22,723	15,051	(7,672)	-33.76%
Solid Waste	76,307	111,089	123,474	121,293	150,627	29,334	24.18%
Water Resources	-	-	-	1,546,530	310,000	(1,236,530)	-79.96%
Total Public Works Transfers	423,323	368,519	2,233,991	3,744,869	2,667,767	(1,077,102)	-28.76%

TOTAL PUBLIC WORKS	28,175,249	29,030,339	27,460,756	45,711,220	44,323,108	(1,388,112)	-3.04%
---------------------------	-------------------	-------------------	-------------------	-------------------	-------------------	--------------------	---------------

2001 Funding Sources

Property Tax - Roads	11,800,000
Other Taxes	371,837
Flood Control Service Fee	3,676,375
Equip Rental - ER&R	3,199,318
Material Sales - ER&R	2,140,000
Charges for Service	2,947,289
Miscellaneous Revenue	735,575
Intergovernmental Revenue	7,268,600
Fuel Tax	3,294,300
Timber Sales	900,000
Fund Balance	3,132,448
<hr/> Total Funding	<hr/> 39,465,742



Funding Sources continued

Property Tax - Roads

The county road district levies a property tax of approximately two dollars per thousand dollars of assessed value. This revenue is dedicated to construction, maintenance and administration of county roads.

Other Taxes

Public Works receives revenues from Timber Harvest Taxes and various excise taxes specifically for the funding of roads programs, per RCW 84.33.080.

Flood Control Service Fees

A service fee on property in the county wide Flood Control Zone District.

Equipment Rental - ER&R

Interfund charges for rental of vehicles and equipment. Charges are set to recover operational costs and provide for replacement.

Material Sales - ER&R

Interfund sales of primarily road materials to the road fund.

Charges for Service

The department charges for various services it provides, examples include cost sharing agreements with property owners for flood control projects, ferry toll for the Whatcom Chief and sales of maps and publications. Solid waste surcharges collected at disposal facilities in the county are included in this line.

Miscellaneous Revenue

The department receives small amounts of revenue from various sources such as licenses and permits.

Intergovernmental Revenue

The department receives funds from a number of federal and state grants for road construction, flood control projects and bridge replacement. Also included in this line are Federal Forest funds (per RCW 36.33.110) which are to be used for road purposes and an operating subsidy from the state for operation to the Lummi Island ferry (per RCW 47.56.725).

Fuel Tax

Public Works receives a portion of the state gas tax which is distributed to the counties based on a formula as specified in RCW 46.68.100.

Timber Sales

State timber sales of county land deeded to Department of Natural Resources as provided by RCW 76.12.030. Road's portion of Forest Board Land Income derived from the sale of timber on county land placed in trust with the state forest board. Proceeds are distributed to various funds in the same manner as general taxes.

Fund Balance

The Public Works Department's budgeted expenditures for 2001 exceed budgeted revenues by \$3,139,324.

Performance / Activity Measures

	Actual 1997	Actual 1998	Actual 1999	Projected 2000	Projected 2001
Engineering Design/Const					
Total construction expenditures	9,686,000	10,295,000	6,800,000	14,350,000	
Cost of right of way acquisitions	200,000	345,000	200,000	1,360,000	
Engineering Traffic/Devel					
Long Plats	7	11	10	10	15
Short Plats, Lot Line Adjust., Lot Consolidation	111	126	101	100	110
Variances	9	22	20	20	30
Planned Unit Development	3	1	1	3	5
Shoreline - Development	27	22	20	20	20
Shoreline - Variances	2	9	15	15	15
Shoreline - Conditional Use	4	8	15	15	20
Commercial Building	115	100	100	100	110
Accessory Dwelling Units	4	29	40	40	45
Conditional Use	59	39	60	60	70
Binding Site Plans	5	5	2	3	4
Address Assignment	780	749	925	1,000	1,000
Long Plat Addressing (number of plats)	6	6	6	10	15
Short Plat Addressing (number of plats)	41	66	72	75	90
Address Changes/Corrections	50	75	100	150	200
Road Name Projects	34	56	75	100	100
Trail Permits	34	23	20	10	30
Latecomers	-	2	1	1	3
Traffic Accidents	750	800	775	650	650
Traffic Accidents - Investigated	62	24	50	50	60
Traffic Counts Conducted	126	57	175	200	250
Revocable Encroachment Permits	1,127	1,159	1,200	1,200	1,250
ER&R					
Purchases of Supplies:					
Asphalt (tons)		10,875	9,203	10,000	10,000
CRS2 Road Oil (tons)		3,432	3,441	3,500	3,500
Road Oil		381,918	414,315	415,000	415,000
Striping Paint (gallons)		36,846	41,841	42,000	42,000
Signs		3,182	3,304	3,500	3,500
Sign Posts		1,668	800	1,500	1,500
Cubic yards of rock used from county gravel pits		44,016	60,824	61,000	61,000
Ferry & Docks					
No. of Drivers / Passengers	221,000	219,902	223,812	225,000	227,000
No. of Vehicles (cars, trucks, cycles, bicycles)	136,500	136,889	142,168	145,000	147,000

continued on next page

Performance / Activity Measures continued

	Actual 1997	Actual 1998	Actual 1999	Projected 2000	Projected 2001
Flood Control Zone District					
NFIP Flood Permits Issued	48	29	53	75	75
Flood Inquiries	65	41	68	200	200
Communtiy Rating (Range 10-1 High-Low Flood Ins)	8	8	8	8	8
Active projects (planning & construction)		5	11	12	16
Closed projects		8	5	9	8
Maintenance & Operations					
Miles of paved county roads	890	889	895	900	900
Miles of gravel county roads	60	60	58	55	55
Number of major repair projects on bridges		12	5	10	4
Lane miles of paint striping		1,615	1,427	1,600	1,600
Number of signs maintained			5,510	5,750	6,000
Centerline miles of chip sealing completed	114	113	125	105	120
Noxious Weed					
Landowner contacts	418	1,801	3,900	4,000	4,100
Requests for information	3,000	3,400	3,600	3,900	4,300
"Request Action" notices sent	114	200	225	334	275
Enforcement cases	-	4	2	8	4
Imposed Fees (\$)			125	375	800
Estimated landowner compliance	45%	82%	80%	75%	80%
Estimated shoulder miles of roadway infested (city, county, state)			600	600	625
Number of parcels in database	594	652	698	740	780
Solid Waste					
Pounds of HHW handled at D.O.T.	77,000	232,018	308,782	310,000	325,000
Gal of leachate disposed from Cedarville	2,389,900	1,759,500	1,953,600	2,330,000	1,000,000
Recycling hotline calls	4,308	4,463	4,308	4,500	4,800
Students receiving classroom presentations	NA	NA	2,836	6,000	6,500
Pounds of litter picked up in W.C.	NA	15,000	221,000	225,000	240,000
Tons of materials recycled	21,712	26,500			
Water Resources					
Lake Whatcom Management Tasks Completed			13	22	20
Stakeholder meetings			90	211	276
Public Education Workshops and Seminars			7	35	46
Water Resource Websites Visits			3,031	7,986	11,600
Active Local Salmon Recovery Projects			35	40	50

Expenditures Summary

	Actual 1997	Actual 1998	Actual 1999	Budget 2000	Budget 2001	\$ Change 2000 to 2001	% Change 2000 to 2001
PUBLIC WORKS FUND							
Public Works Administration							
Salaries & Wages	287,386	332,679	337,715	474,152	428,936	(45,216)	-9.54%
Benefits	222,262	210,610	292,896	312,080	233,236	(78,844)	-25.26%
Supplies	29,652	38,823	27,687	32,050	36,900	4,850	15.13%
Other Services & Charges	560,008	789,377	812,494	913,096	1,127,121	214,025	23.44%
Intergov Services & Charge	779	1,125	802	2,000	1,500	(500)	-25.00%
Capital Outlay	4,728	41,956	27,173	8,355	24,020	15,665	187.49%
Operating Transfers	230,856	212,959	242,004	319,020	262,294	(56,726)	-17.78%
Total Administration	1,335,671	1,627,529	1,740,771	2,060,753	2,114,007	53,254	2.58%
Road Engineering							
Salaries & Wages	608,807	622,038	732,538	986,693	855,236	(131,457)	-13.32%
Benefits	327,080	335,060	389,979	532,814	444,554	(88,260)	-16.56%
Supplies	35,643	50,524	52,746	54,700	67,500	12,800	23.40%
Other Services & Charges	202,962	196,682	193,381	372,013	340,959	(31,054)	-8.35%
Intergov Services & Charge	37,834	19,443	7,313	55,000	30,000	(25,000)	-45.45%
Capital Outlay	52,592	37,280	35,220	40,625	109,873	69,248	170.46%
Total Road Engineering	1,264,918	1,261,027	1,411,177	2,041,845	1,848,122	(193,723)	-9.49%
Road M & O							
Salaries & Wages	1,906,054	2,002,820	2,081,564	3,568,831	3,585,453	16,622	0.47%
Benefits	987,887	1,052,598	1,093,127	37,573	31,148	(6,425)	-17.10%
Supplies	2,060,895	2,031,565	2,090,671	2,142,700	2,350,110	207,410	9.68%
Other Services & Charges	2,889,995	2,785,164	2,683,418	2,797,839	3,196,553	398,714	14.25%
Intergov Services & Charge	343	344	2,863	-	-	-	0.00%
Capital Outlay	13,674	25,979	13,034	22,950	72,627	49,677	216.46%
Operating Transfers	12,286	-	-	-	41,607	41,607	0.00%
Total Road M & O	7,858,848	7,898,470	7,964,677	8,569,893	9,277,498	707,605	8.26%
Ferry							
Salaries & Wages	341,657	360,452	387,020	388,960	409,087	20,127	5.17%
Benefits	186,159	198,007	212,268	213,039	223,906	10,867	5.10%
Supplies	5,362	2,080	4,072	7,500	7,500	-	0.00%
Other Services & Charges	306,470	271,315	322,890	337,344	353,611	16,267	4.82%
Intergov Services & Charge	8,750	8,913	9,543	8,475	8,475	-	0.00%
Capital	-	1,000	93,333	106,000	-	(106,000)	-100.00%
Total Ferry	848,398	841,767	1,029,126	1,061,318	1,002,579	(58,739)	-5.53%
Road Construction							
Salaries & Wages	455,553	477,637	438,140	485,685	513,372	27,687	5.70%
Benefits	236,732	255,241	236,561	262,277	277,284	15,007	5.72%
Supplies	69,437	30,845	27,773	-	-	-	0.00%
Other Services & Charges	221,563	259,773	207,421	830,466	313,344	(517,122)	-62.27%
Intergov Services & Charge	93,932	613,218	49,987	6,985	-	(6,985)	-100.00%
Capital Outlay	8,174,859	8,672,684	4,674,392	12,929,652	11,651,000	(1,278,652)	-9.89%
Total Road Construction	9,252,076	10,309,398	5,634,274	14,515,065	12,755,000	(1,760,065)	-12.13%

continued on next page

Expenditures Summary continued

	Actual 1997	Actual 1998	Actual 1999	Budget 2000	Budget 2001	\$ Change 2000 to 2001	% Change 2000 to 2001
Flood Control Zone							
Salaries & Wages	160,527	121,594	150,897	215,871	400,541	184,670	85.55%
Benefits	87,876	75,298	93,047	115,274	180,092	64,818	56.23%
Supplies	683,044	540,202	123,617	779,000	847,500	68,500	8.79%
Other Services & Charges	1,401,188	1,234,967	774,884	2,746,055	2,688,613	(57,442)	-2.09%
Intergov Services & Charge	80,028	35,905	55,210	85,000	95,000	10,000	11.76%
Capital Outlay	-	6,606	7,116	5,200	336,980	331,780	6380.38%
Operating Transfers	-	-	1,728,713	1,735,303	1,838,188	102,885	5.93%
Residual Equity Transfers	-	-	-	-	50,000	50,000	0.00%
Total Flood Control Zone	2,412,663	2,014,572	2,933,484	5,681,703	6,436,914	755,211	13.29%
Public Works Other *							
Other Services & Charges	23,136	23,365	86,325	76,579	142,735	66,156	86.39%
Debt Service	265,338	398,241	273,737	177,832	177,830	(2)	0.00%
Operating Transfers	103,874	1,012	139,800	22,723	15,051	(7,672)	-33.76%
Residual Equity Transfers	-	43,459	-	-	-	-	0.00%
Total Public Works Other	392,348	466,077	499,862	277,134	335,616	58,482	21.10%
ER & R							
Salaries & Wages	1,017,814	1,018,168	1,054,391	1,138,373	1,141,092	2,719	0.24%
Benefits	194,214	170,743	168,518	180,020	203,993	23,973	13.32%
Supplies	683,768	635,964	701,320	2,188,752	2,866,425	677,673	30.96%
Other Services & Charges	1,028,192	722,132	1,668,331	974,728	1,233,796	259,068	26.58%
Intergov Services & Charge	594	773	1,065	1,200	1,600	400	33.33%
Capital Outlay	650,270	1,329,938	1,272,830	2,672,618	1,613,795	(1,058,823)	-39.62%
Total ER & R	3,574,852	3,877,718	4,866,455	7,155,691	7,060,701	(94,990)	-1.33%
Solid Waste							
Salaries & Wages	39,222	47,617	37,911	71,544	99,396	27,852	38.93%
Benefits	15,852	18,474	10,563	19,529	21,295	1,766	9.04%
Supplies	116,593	33,250	33,461	26,650	36,600	9,950	37.34%
Other Services & Charges	570,158	301,365	312,734	514,116	544,129	30,013	5.84%
Intergov Services & Charge	417,343	231,977	239,991	271,000	284,000	13,000	4.80%
Capital Outlay	-	(9,991)	1,779	6,100	-	(6,100)	-100.00%
Operating Transfers	76,307	111,089	123,474	121,293	150,627	29,334	24.18%
Total Solid Waste	1,235,475	733,781	759,913	1,030,232	1,136,047	105,815	10.27%
Water Resources							
Salaries & Wages	-	-	92,933	328,105	441,604	113,499	34.59%
Benefits	-	-	46,675	108,858	110,758	1,900	1.75%
Supplies	-	-	25,067	29,000	68,134	39,134	134.94%
Other Services & Charges	-	-	350,288	960,585	579,824	(380,761)	-39.64%
Intergov Services & Charge	-	-	75,036	329,658	814,000	484,342	146.92%
Capital Outlay	-	-	31,018	14,850	32,304	17,454	117.54%
Operating Transfers	-	-	-	1,546,530	290,000	(1,256,530)	-81.25%
Residual Equity Transfers	-	-	-	-	20,000	20,000	0.00%
Total Water Resources	-	-	621,017	3,317,586	2,356,624	(960,962)	-28.97%
TOTAL PUBLIC WORKS	28,175,249	29,030,339	27,460,756	45,711,220	44,323,108	(1,388,112)	-3.04%

* Public Works Other includes Paths and Trails Reserve Fund, CERB Fund, Road Improvement Districts, Pt. Roberts Fuel Tax, Lake Management District, Sewer Construction Fund, LRID Construction Fund and Sub-Zone Funds.

